



JAMAICA PRODUCERS GROUP LIMITED

UNAUDITED GROUP RESULTS
39 WEEKS ENDED SEPTEMBER 28, 2019



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

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Chairman's Statement

For the **13-week** period ended September 28, 2019 (the 'third quarter'), Jamaica Producers Group Limited ('JP') doubled its consolidated net profit attributable to shareholders relative to the comparable period in 2018. For the 2019 third quarter, JP generated revenues of \$5.2 billion and net profit attributable to shareholders of \$330 million.

JP's performance for the first nine months of 2019 (the 'year-to-date') was also strong. Year-to-date profits attributable to shareholders of \$959 million are up 66% relative to 2018 and consolidated revenues are up by 8%. Both of our business segments – Logistics & Infrastructure ('L&I') and Food & Drink ('F&D') – generated improved third quarter and year-to-date revenues and profits relative to 2018.

JP Logistics & Infrastructure

The L&I Division accounts for the major share of the Group's net assets and, in turn, its profits. In addition to Kingston Wharves Limited, the Division's largest subsidiary which operates a multipurpose port and logistics hub, the L&I Division also includes JP Shipping Services Limited which operates logistics and shipping services between the United Kingdom and Caribbean ports. The L&I Division generated 2019 year-to-date profit before finance costs and taxation of \$2.4 billion, a 19% increase over the prior year. Divisional revenues of \$6.3 billion were up 7% over the prior year. The Division continues to benefit from a series of initiatives to develop Kingston Wharves as a leading regional multipurpose and multi-user terminal, and Newport West as a warehousing and logistics hub. During the third quarter, Kingston Wharves benefited from growing volumes of bulk,

breakbulk and automotive shipments to Jamaica and the region. JP Shipping Services Limited opened its new Caribbean Logistics Centre in London during the quarter and is already consolidating and shipping commercial cargo, personal effects and vehicles to Kingston, Montego Bay and all the CARICOM countries on a weekly or fortnightly basis from this location.

JP Food & Drink

JP's F&D Division is the largest contributor to the revenues of the Group. The Division earned year-to-date 2019 profits before finance cost and taxation of \$645 million, more than double the prior year result of \$310 million. Divisional revenues of \$9 billion were up 8.8% over the prior year. The F&D Division comprises our portfolio of subsidiaries that are engaged in farming, food processing, distribution and retail of food and drink, has production facilities in Europe and the Caribbean, and operates a distribution centre in the United States. Our range of specialty food and drink products includes fresh juices, tropical snacks, fresh fruit and Caribbean rum-based confectionery and baked goods. A.L. Hoogesteger Fresh Specialist B.V. ('Hoogesteger') is the largest contributor to the revenues and profits of the Division. This business is a market leader in fresh juice in northern Europe and serves as a co-packer of juice for major supermarket and food service entities in the Netherlands, Belgium, Scandinavia and Switzerland. During the third quarter and year-to-date, the Division benefitted from a strong result in our European juice business, improved yields on our banana farms in Jamaica and solid growth in regional consumer and travel retail markets in which our JP St Mary's and Tortuga brands trade.



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019



Chairman's Statement (cont'd)

Outlook

Jamaica Producers Group Limited has been organised to generate revenues from a diverse range of business lines and, importantly, a diverse range of markets. Our food and drink business includes premium and travel retail products, as well as everyday snacks and fresh produce. These businesses are aligned to general consumer trends such as the focus on health, convenience and provenance, and they serve markets as diverse as the Caribbean diaspora, Northern Europe and the full range of US cruise and stopover tourist destinations in the Caribbean, Mexico and Florida. Our food and drink business has the distinction of being vertically integrated, and our diverse processed food businesses are complemented by the JP St. Mary's banana and pineapple farms which are Jamaica's market leading producer of fresh tropical fruit.

Our logistics businesses, which operate in Europe and the Caribbean, handle a wide range of cargo types and service a large number of origin and destination markets. Services provided range from freight forwarding to stevedoring, terminal operations, warehousing, cold

storage and logistics. We remain absolutely convinced that Jamaica has the capacity to deepen its position as a regional centre or hub for trade. As Jamaica's policies towards trade become more flexible and open, we are confident that this will facilitate increased investment and growth for the country. JP is well positioned to participate in this important opportunity.

We view the diversity of our business as a strength. In addition to providing some resilience to our operating income, it also positions us to consider business development and acquisition opportunities in a wide range of markets. We are fortunate at this time to have the expertise, capital and the liquidity to consider a broad range of possibilities, while at the same time being highly selective to ensure that any opportunity selected brings the scale, competence and competitiveness required to generate attractive long-term shareholder returns.

I thank our board, management and the entire team for their commitment to our business and our shared values, and our customers and partners for their continued support.


C. B. Johnston Chairman

Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Group Statement of Financial Position

	Unaudited as at September 28, 2019 \$'000	Unaudited as at September 29, 2018 \$'000	Audited as at December 31, 2018 \$'000
Current Assets			
Cash and cash equivalents	926,967	787,723	836,176
Short-term investments	26,529	499,614	19,632
Securities purchased under resale agreements	5,496,525	4,366,454	4,467,950
Accounts receivable	2,862,311	2,880,747	2,245,045
Other financial assets	470,000	-	470,000
Taxation recoverable	31,174	8,824	30,638
Inventories	1,020,474	942,992	890,199
Total Current Assets	10,833,980	9,486,354	8,959,640
Current Liabilities			
Accounts payable	3,171,548	4,092,296	3,965,549
Taxation	249,291	218,801	151,423
Current maturities of long term loans	830,818	723,249	780,242
Current lease liabilities	175,969	-	-
Total Current Liabilities	4,427,626	5,034,346	4,897,214
Working Capital	6,406,354	4,452,008	4,062,426
Non-Current Assets			
Biological assets	82,854	87,625	81,140
Interest in associates and joint venture	807,455	721,061	803,747
Investments	110,508	95,111	88,311
Intangible assets	1,542,164	1,640,569	1,513,082
Deferred tax asset	5,615	3,733	3,730
Property, plant and equipment	21,569,597	21,570,982	21,624,039
Right-of-use assets	1,667,935	-	-
Employee benefit asset	1,985,258	1,174,675	1,985,258
Total Non-Current Assets	27,771,386	25,293,756	26,099,307
Total Assets Less Current Liabilities	34,177,740	29,745,764	30,161,733
Equity			
Share capital	112,214	112,214	112,214
Reserves	13,796,620	11,884,239	11,997,858
Total equity attributable to equity holders of the parent	13,908,834	11,996,453	12,110,072
Non-Controlling Interest	13,614,723	12,116,762	12,675,000
Total Equity	27,523,557	24,113,215	24,785,072
Non-Current Liabilities			
Deferred tax liability	1,320,518	1,293,392	1,307,140
Long term loans	3,601,325	3,981,365	3,742,739
Long term lease liabilities	1,405,558	-	-
Employee benefit obligations	326,782	357,792	326,782
Total Non-Current Liabilities	6,654,183	5,632,549	5,376,661
Total Equity and Non-Current Liabilities	34,177,740	29,745,764	30,161,733
Parent company stockholders' equity per ordinary stock unit:			
Based on stock units in issue	\$12.39	\$10.69	\$10.79
After exclusion of stock units held by ESOP	\$13.30	\$11.48	\$11.59



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Group Statement of Profit or Loss

Notes	Unaudited	Unaudited	Unaudited	Unaudited	
	13 weeks ended September 28, 2019	13 weeks ended September 29, 2018	39 weeks ended September 28, 2019	39 weeks ended September 29, 2018	
	\$'000	\$'000	\$'000	\$'000	
Gross operating revenue	3	5,228,520	4,964,030	15,383,701	14,251,420
Cost of operating revenue		(3,468,490)	(3,541,153)	(10,120,416)	(9,974,279)
Gross profit		1,760,030	1,422,877	5,263,285	4,277,141
Other income		153,761	117,852	316,439	271,306
Selling, administration and other operating expenses		(958,344)	(814,090)	(2,789,389)	(2,452,646)
Profit from operations		955,447	726,639	2,790,335	2,095,801
Share of profits in associates and joint venture		41,445	(1,089)	47,275	31,932
Profit before finance cost and taxation		996,892	725,550	2,837,610	2,127,733
Finance cost - interest		(78,132)	(89,484)	(234,344)	(277,459)
Profit before taxation		918,760	636,066	2,603,266	1,850,274
Taxation charge		(188,599)	(133,376)	(530,084)	(451,158)
Profit for the period		730,161	502,690	2,073,182	1,399,116
Attributable to:					
Parent company stockholders		329,682	163,557	958,970	578,147
Non-controlling interest		400,479	339,133	1,114,212	820,969
		730,161	502,690	2,073,182	1,399,116
Profit per ordinary stock unit:	4				
Based on stock units in issue		29.38 ¢	14.58 ¢	85.46 ¢	51.52 ¢
After exclusion of stock units held by ESOP		31.54 ¢	15.67 ¢	91.77 ¢	55.36 ¢



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Group Statement of Profit or Loss and Other Comprehensive Income

	Unaudited 13 weeks ended September 28, 2019 \$'000	Unaudited 13 weeks ended September 29, 2018 \$'000	Unaudited 39 weeks ended September 28, 2019 \$'000	Unaudited 39 weeks ended September 29, 2018 \$'000
Profit for the period	730,161	502,690	2,073,182	1,399,116
Other comprehensive income:				
Items that may be reclassified to profit or loss:				
Exchange gains on translating foreign operations	92,169	191,067	262,783	188,642
Available-for-sale financial assets:				
Net change in fair value of available-for-sale investments	1,889	-	7,658	-
	94,058	191,067	270,441	188,642
Total comprehensive income for the period	824,219	693,757	2,343,623	1,587,758
Attributable to:				
Parent company stockholders	418,922	341,747	1,209,612	743,344
Non-controlling interest	405,297	352,010	1,134,011	844,414
	824,219	693,757	2,343,623	1,587,758



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Group Statement of Changes in Equity

	Share Capital \$'000	Share Premium \$'000	Capital Reserves \$'000	Reserve For Own Shares \$'000	Retained Profits \$'000	Parent Company Stockholders' Equity \$'000	Non- Controlling Interest \$'000	Total Equity \$'000
Balances at December 31, 2017	112,214	135,087	2,308,929	(72,419)	8,777,022	11,260,833	11,484,023	22,744,856
Changes in equity:								
Profit for the period	-	-	-	-	578,147	578,147	820,969	1,399,116
Other comprehensive income								
Exchange gains arising on retranslation of foreign operations	-	-	165,197	-	-	165,197	23,445	188,642
Total other comprehensive income	-	-	165,197	-	-	165,197	23,445	188,642
Total comprehensive income for the period	-	-	165,197	-	578,147	743,344	844,414	1,587,758
Other reserve movements								
Other transfer to capital reserve	-	-	22,266	-	(22,266)	-	-	-
Transactions with owners recorded directly in equity								
Own shares acquired by ESOP	-	-	-	(20,240)	-	(20,240)	-	(20,240)
Own shares sold by ESOP	-	-	-	12,515	-	12,516	-	12,516
Net movement in subsidiary ESOP	-	-	-	-	-	-	(45,772)	(45,772)
Distributions to non-controlling interests	-	-	-	-	-	-	(165,903)	(165,903)
Total transactions with owners recorded directly in equity	-	-	-	(7,725)	-	(7,725)	(211,675)	(219,400)
Total increase/(decrease) in equity	-	-	187,463	(7,725)	555,881	735,620	632,739	1,368,359
Balances at September 29, 2018	112,214	135,087	2,496,392	(80,144)	9,332,903	11,996,453	12,116,762	24,113,215
Retained in the financial statements of:								
The company	112,214	135,087	1,297,715	-	2,654,492	4,199,508		
Subsidiary companies	-	-	1,198,677	(80,144)	6,575,028	7,693,562		
Associate companies and joint venture	-	-	-	-	103,383	103,383		
Balances at September 29, 2018	112,214	135,087	2,496,392	(80,144)	9,332,903	11,996,453		



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Group Statement of Changes in Equity (cont'd)

	Share Capital \$'000	Share Premium \$'000	Capital Reserves \$'000	Fair Value Reserve \$'000	Reserve For Own Shares \$'000	Retained Profits \$'000	Parent Company Stockholders' Equity \$'000	Non- Controlling Interest \$'000	Total Equity \$'000
Balances at December 31, 2018	112,214	135,087	2,063,906	-	(80,144)	9,879,009	12,110,072	12,675,000	24,785,072
Changes in equity:									
Profit for the period	-	-	-	-	-	958,970	958,970	1,114,212	2,073,182
Other comprehensive income									
Exchange gains arising on retranslation of foreign operations	-	-	242,984	-	-	-	242,984	19,799	262,783
Net change in fair value of available-for-sale investments	-	-	-	7,658	-	-	7,658	-	7,658
Total other comprehensive income	-	-	242,984	7,658	-	-	250,642	19,799	270,441
Total comprehensive income for the period	-	-	242,984	7,658	-	958,970	1,209,612	1,134,011	2,343,623
Other reserve movements									
Other transfer to capital reserve	-	-	9,546	-	-	(9,546)	-	-	-
Transactions with owners recorded directly in equity									
Own shares sold by ESOP	-	-	-	-	13,752	-	13,752	-	13,752
Net movement in subsidiary ESOP	-	-	-	-	-	-	-	6,811	6,811
Distributions to non-controlling interests	-	-	-	-	-	-	-	(190,789)	(190,789)
Disposal of shares in subsidiary to non-controlling interest	-	-	-	-	-	575,397	575,397	(10,310)	565,087
Total transactions with owners recorded directly in equity	-	-	-	-	13,752	575,397	589,149	(194,288)	394,861
Total increase in equity	-	-	252,530	7,658	13,752	1,524,821	1,798,761	939,723	2,738,484
Balances at September 28, 2019	112,214	135,087	2,316,436	7,658	(66,392)	11,403,831	13,908,834	13,614,723	27,523,557
Retained in the financial statements of:									
The company	112,214	135,087	1,167,202	7,658	-	2,576,894	3,999,055		
Subsidiary companies	-	-	1,149,234	-	(66,392)	8,611,901	9,694,743		
Associate companies and joint venture	-	-	-	-	-	215,036	215,036		
Balances at September 28, 2019	112,214	135,087	2,316,436	7,658	(66,392)	11,403,831	13,908,834		



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Group Statement of Cash Flows

	Unaudited as at 39 weeks ended September 28, 2019 \$'000	Unaudited as at 39 weeks ended September 29, 2018 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit for the period	2,073,182	1,399,116
Adjustments for items not affecting cash:		
Depreciation and amortisation	1,008,764	875,772
Share of profits in associates	(47,275)	(31,932)
(Profits)/losses on disposal of fixed assets and investments	(3,625)	2,129
Exchange movement in working capital	56,558	36,606
Taxation charge	530,084	451,158
Net interest expense	94,311	193,411
	<u>3,711,999</u>	<u>2,926,260</u>
Increase in current assets	(733,019)	(591,172)
(Decrease)/increase in current liabilities	(849,531)	690,871
CASH PROVIDED BY OPERATING ACTIVITIES	<u>2,129,449</u>	<u>3,025,959</u>
CASH FLOWS FROM INVESTMENT ACTIVITIES		
Additions to property, plant, equipment, intangible assets and biological assets	(607,499)	(1,179,361)
Proceeds from disposal of property, plant and equipment and investments	25,440	2,606
Proceeds from disposal of shares in subsidiary, net of costs	575,397	-
Movement in short term investments and repos	(1,035,472)	(1,061,037)
Net movement in interest in associates and joint venture	31,193	(71,075)
Net movement in own shares held by group ESOPs	-	(53,497)
Movement in long term loans receivable	6,588	9,859
Additions to investment	(23,577)	-
Interest received	124,976	82,176
CASH USED BY INVESTMENT ACTIVITIES	<u>(902,954)</u>	<u>(2,270,329)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Net movement in loans and right-of-use liabilities	(347,460)	(90,143)
Interest paid	(254,586)	(326,729)
Distribution to non-controlling interest	(397,988)	(331,806)
Other movements in non-controlling interest	(10,310)	-
Dividends paid	(125,360)	(104,483)
CASH USED BY FINANCING ACTIVITIES	<u>(1,135,704)</u>	<u>(853,161)</u>
Net increase/ (decrease) in cash and cash equivalents	90,791	(97,531)
Cash at beginning of the period	836,176	885,254
Cash at end of the period	<u>926,967</u>	<u>787,723</u>



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Notes to the Financial Statements

1. Group's Operations and Activities

Jamaica Producers Group Limited ("company") is incorporated and domiciled in Jamaica. The company's registered office is located at 4 Fourth Avenue, Newport West, Kingston 13.

The main activities of the company and its subsidiaries ("group"), and associates are port terminal operations, logistics, food and juice manufacturing, the cultivation, marketing and distribution of fresh produce, land management and the holding of investments.

On April 29, 2019, the group completed the disposal of a 30% stake in its tropical snacks holding company, JP Snacks Caribbean Limited (formerly Central American Banana (2005) Limited). Total consideration of \$740m was received, including the purchase of 30% of the subsidiary's outstanding intercompany debt. The group has recorded a gain on disposal of \$575m on the equity part of the transaction. In accordance with IFRS 10, Consolidated Financial Statements, changes in the group's ownership interest in a subsidiary that do not result in the group losing control of the subsidiary are equity transactions and any gain or loss arising therein are recognised directly in equity attributable to the shareholders of the group and are not reflected in the Group Statement of Profit or Loss.

During the prior year a subsidiary, Kingston Wharves Limited, acquired a 50% interest in SSL REIT Limited, a company engaged principally in the rental of warehousing facilities.

2. Basis of Presentation

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) and their interpretations, issued by the International Accounting Standards Board (IASB) and comply with the provisions of the Jamaican Companies Act.

The accounting policies and methods of computation used in these financial statements are consistent with the most recent annual report except where certain new, revised and amended standards and interpretations came into effect during the current financial year.

During the current and prior year a number of new or amended standards became applicable for the current reporting period. The group has assessed these and has adopted those which are relevant to its financial statements. Their adoption did not result in any changes to amounts recognised or disclosed in these financial statements. A summary of these new or amended standards is below:

IFRS 16, Leases

The group has adopted IFRS 16 retrospectively from January 1, 2019 but has not restated comparatives for the 2018 reporting period, as permitted under the specific transitional provisions in the standard.

On adoption of IFRS 16, the group recognised a liability in relation to leases, which had previously been classified as 'operating leases' under the principles of IAS 17 Leases. The liability is measured at the present value of the remaining lease payments, discounted using appropriate weighted average incremental borrowing rates applied on 1 January 2019 with rates ranging from 3% to 7.5%. The associated right-of-use asset for the property lease is measured at the amount equal to the lease liability.



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Notes to the Financial Statements (cont'd)

2. Basis of Presentation (cont'd)

IFRS 9, Financial Instruments

IFRS 9 replaces the provisions of IAS 39 that relate to the recognition, classification and measurement of financial assets and financial liabilities, de-recognition of financial instruments and impairment of financial assets. The adoption of IFRS 9 from January 1, 2018 resulted in changes in accounting policies but no material adjustments were recognised in the financial statements.

IFRS 15, Revenue from Contracts with Customers

IFRS 15 replaces the provisions of IAS 18 that relate to the recognition of revenue. The adoption of IFRS 15 from January 1, 2018 resulted in changes in accounting policies but this has not resulted in any material adjustments in the financial statements.

3. Gross operating revenue

Gross operating revenue comprises investment income, the gross sales of goods and services of the group and commission earned by the group on consignment sales. This is shown after deducting returns, rebates, discounts and consumption taxes and eliminating sales within the group.

4. Profit per stock unit and stockholders' equity per stock unit

Profit per ordinary stock unit is calculated by dividing the profit attributable to the group for the quarter of \$329,682,000 by 1,122,144,036, being the total number of ordinary stock units in issue during the quarter and a weighted average number of ordinary stock units in issue (excluding those held by the ESOP) during the quarter. The weighted average number of ordinary stock units in issue (excluding those held by the ESOP) for the quarter ended September 28, 2019 was 1,045,669,918 (2018 - 1,044,670,045) stock units.

Stockholders' equity per ordinary stock unit is calculated by dividing the parent company stockholders' equity by 1,122,144,036 being the total number of ordinary stock units in issue at the end of the quarter and 1,045,669,918 (2018 - 1,044,670,045), representing the total number of ordinary stock units in issue for the quarter ended September 28, 2019 less those held by the ESOP at the same date.

5. Accounting Policies

The following accounting policies have been reflected in these financial statements in compliance with IFRS:

a. Business combinations

Business combinations are accounted for using the acquisition method as at the acquisition date, which is the date on which control is transferred to the group. Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Notes to the Financial Statements (cont'd)

5. Accounting Policies (cont'd)

b. Subsidiaries

Subsidiaries are those entities controlled by the group. The group controls an investee when it is exposed to, or has rights to, variable returns from its involvement with the investee, and has the ability to affect those returns through its power over the investee entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

The company and its subsidiaries are collectively referred to as "group".

c. Associates

Associates are those entities over which the group has significant influence, but not control, or joint control over the financial and operating policies, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method and are initially recognized at cost, including transaction costs.

The group's investment is carried at the group's share of the fair value of net identifiable assets of the associate net of any impairment loss identified on acquisition. The group's share of its associates' post-acquisition profits or losses is recognised in the profit and loss account and its share of post-acquisition movements in reserves is recognized in other comprehensive income to the extent that the profits, losses or movements are consistent with the group's significant accounting policies. Should the group's share of losses in an associate equal or exceed its interest in the associate, including any other unsecured receivables, the group will not recognize further losses unless it has incurred obligations or made payments on behalf of the associate.

d. Intangible assets and goodwill

(i) Goodwill arising on the acquisition of subsidiaries is measured at cost less accumulated impairment losses. Goodwill is allocated to cash-generating units and tested annually for impairment. In respect of equity accounted investees, the carrying amount of goodwill is including in the carrying amount of the equity accounted investee as a whole.

(ii) Other intangible assets

Other intangible assets that are acquired by the group and have finite useful lives are measured at cost less accumulated amortization and any accumulated impairment losses.

(iii) Subsequent expenditure

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure including expenditure on internally generated goodwill and brands, is recognized in profit or loss as incurred.



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Notes to the Financial Statements (cont'd)

5. Accounting Policies (cont'd)

d. Intangible assets and goodwill (cont'd)

(iv) Amortisation

Except for goodwill, intangible assets are amortised on a straight-line basis in profit or loss over their estimated useful lives, from the date that they are available for use.

The estimates of useful lives are as follows:

- brands and trademarks 25 years
- customer relationships 10 - 15 years
- other identified intangible assets 3 - 5 years

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

e. Segment reporting

Segment information is presented in respect of the group's strategic business segments. The identification of business segments is based on the group's management and internal reporting structure. Segment results, assets and liabilities include items directly attributable to a segment, as well as those that can be allocated on a reasonable basis.

The group's business segments reflect its current strategy and focus. The profit or loss before finance cost and taxation is used to measure the segment result. This has resulted in the recognition of three business segments:

- JP Food & Drink - This comprises businesses that are engaged in agriculture, processing, distribution and/or retail of food and drink.
- JP Logistics & Infrastructure - This comprises businesses that are engaged in logistics, transportation, port operations and related industries.
- Corporate Services - This comprises interest and investment income, net of the cost of corporate functions not directly charged to business units.



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Notes to the Financial Statements (cont'd)

6. Segment Results

2019

	JP Food & Drink	JP Logistics & Infrastructure	Corporate Services	Group
	\$'000	\$'000	\$'000	\$'000
Gross revenue	9,045,368	6,339,253	66,887	15,451,508
Inter - segment revenue	(4,056)	-	(63,751)	(67,807)
Revenue from external sources	<u>9,041,312</u>	<u>6,339,253</u>	<u>3,136</u>	<u>15,383,701</u>
Profit/(loss) before finance cost and taxation	<u>645,367</u>	<u>2,422,934</u>	(230,691)	2,837,610
Finance cost - interest				(234,344)
Profit before taxation				2,603,266
Taxation				(530,084)
Non-controlling interest				(1,114,212)
Net profit attributable to parent company stockholders				<u>958,970</u>

2018

	JP Food & Drink	JP Logistics & Infrastructure	Corporate Services	Group
	\$'000	\$'000	\$'000	\$'000
Gross revenue	8,310,627	5,940,979	76,890	14,328,496
Inter - segment revenue	(3,337)	-	(73,739)	(77,076)
Revenue from external sources	<u>8,307,290</u>	<u>5,940,979</u>	<u>3,151</u>	<u>14,251,420</u>
Profit/(loss) before finance cost and taxation	<u>309,514</u>	<u>2,037,038</u>	(218,820)	2,127,733
Finance cost - interest				(277,459)
Profit before taxation				1,850,274
Taxation				(451,158)
Non-controlling interest				(820,969)
Net profit attributable to parent company stockholders				<u>578,147</u>

7. Seasonal Variations

There are significant seasonal variations in some of the group's activities, and so the results for any period are not necessarily indicative of the final results for the whole year.

8. Foreign Currency Translation

Overseas revenues and expenses have been translated at average exchange rates of J\$143.24 (2018: J\$148.31) to €1, J\$165.95 (2018: J\$172.27) to £1 and J\$131.76 (2018: J\$128.04) to US\$1.

Adjustments have been made for exchange gains and losses on foreign currency assets and liabilities as shown below:



Jamaica Producers Group Limited

UNAUDITED GROUP RESULTS

39 WEEKS ENDED SEPTEMBER 28, 2019

Notes to the Financial Statements (cont'd)

8. Foreign Currency Translation (cont'd)

	<u>J\$/€</u>	<u>J\$/£</u>	<u>J\$/US\$</u>
September 28, 2019	147.29	163.84	134.10
December 31, 2018	135.92	161.10	126.68
September 29, 2018	152.29	174.21	133.70
December 31, 2017	147.10	165.35	124.11

On behalf of the Board


C. H. Johnston Chairman


J. Hall Group Managing Director

November 5, 2019

